



DISTRICT ENERGY
ST. PAUL™

District Energy St. Paul, Inc.
Hans O. Nyman Energy Center
76 Kellogg Boulevard West
St. Paul, MN 55102-1611

Tel: 651.297.8955
Fax: 651.221.0353
www.districtenergy.com

April 20, 2009

RE: Bauer Design Build

To Whom It May Concern:

On behalf of District Energy, I highly recommend the services of Bauer Design Build for your upcoming project. We recently completed a live renovation with Bauer Design Build, in which I served as District Energy's Owner's Representative. We are exceedingly pleased with this renovation which consisted of high end office and conferencing center finishes to industrial work.

With this live renovation, quality, security, customer and employee safety, as well as continued operations were all critical. Their excellent planning and communication proved invaluable. We couldn't be happier with their problem-solving abilities and willingness to be flexible in their approach. They truly do operate with their client's best interest in mind as they continue to provide quality at all phases of the project and drive value into the project.

It is normal to have unforeseen issues arise during reconstruction of an old building. But what is not normal is Bauer Design Build's willingness to find creative solutions to these challenges and work hard at keeping within our established budget. They were entirely fair, open, and professional in negotiating these changes and always operated with our best interest in mind.

We continually have clients and associates from all over the country visit our new spaces, all of whom are thoroughly impressed with what they were able to do with our old building. Once again District Energy is emphatically confident in and happy with Bauer Design Build and look forward to working with them on our next projects. I strongly encourage you to use them on your next project. Please feel free to call me to discuss our experience in greater detail at 651-925-8123.

Sincerely,

District Energy St. Paul, Inc.

Ray Watts
Operations and Planning Engineer